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FOURTH SEMESTER M.B.A. DEGREE EXAMINATION, APRIL 2014

(2010 Scheme)

MBA 4.2—STRATEGIC MANAGEMENT

Time: Three Hours

Maximum: 36 Weightage

Part A

Answer the following.

Each question carries 1 weightage.

- 1. What is a vision statement?
- 2. What are the reasons for organizational appraisal?
- 3. Enumerate the issues involved in behavioural implementation of strategy?
- 4. Write a note on contingency planning.
- 5. What is balanced score card?
- 6. What is turnaround strategy?

 $(6 \times 1 = 6 \text{ weightage})$

Part B

Answer any six of the following. Each question carries 3 weightage.

- 7. Write a note on the difference between tactics and strategy.
- 8. Enumerate the constituents of the micro environment of business.
- 9. What is TWOS matrix?
- 10. Write a note on the issues in strategy implementation.
- 11. "Strategic control is of no use if operational implementation is in place"—Comment.
- 12. Write a note on the role played by LPG on strategic decisions in business.
- 13. Explain the benefits and relevance of strategic management in this IT era.
- 14. How can using politics to overcome obstacles to change and to resolve conflict help to implement strategic change?

 $(6 \times 3 = 18 \text{ weightage})$

Part C

Answer any **two** of the following. Each question carries 6 weightage.

- 15. If a related company begins to buy unrelated businesses, in what ways should it change its structure or control mechanisms to manage the acquisitions?
- 16. Develop a BCG matrix for any company with SBU in the Indian context.
- 17. Discuss what long term strategies will you take about the following products:
 - (a) Educational products.
 - (b) Construction equipments.
 - (c) Tablet computers.

 $(2 \times 6 = 12 \text{ weightage})$