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# THIRD SEMESTER M.B.A. DEGREE EXAMINATION, DECEMBER 2017

(CUCSS)

Human Resource Management

### BUS 3E H 02 - PERFORMANCE MANAGEMENT

(2013 Admissions)

Time: Three Hours

Maximum: 36 Weightage

#### Part A

Answer all the questions.

Each question carries 1 weightage.

- 1. What is Performance Management Cycle?
- 2. Explain the concept of performance objectives.
- 3. What do you mean by 'Critical Performance Elements'?
- Define BARS.
- 5. What is Probationary Review?
- 6. What is Competency Mapping?

 $(6 \times 1 = 6 \text{ weightage})$ 

#### Part B

Answer any six questions. Each question carries 3 weightage.

- 7. Explain the process of identifying the core competencies.
- 8. What are the important characteristics of performance standards?
- 9. What is performance planning? How it is carried out in organisations?
- 10. Discuss effectiveness of MBO in performance appraisal.
- 11. Discuss the criteria for evaluating the performance of top level managers.
- 12. What are the benefits of performance-based compensation?
- 13. What methodology do organization follow for effective team performance management?
- 14. Define key performance indicators. How key performance indicators are developed?

 $(6 \times 3 = 18 \text{ weightage})$ 

Turn over

## Part C

Answer any two questions.

Each question carries 6 weightage.

- Explain the process of performance management and analyse the role of a manager in making the process effective.
- 16. Define Performance Appraisal. Briefly state its importance and objectives. What are the steps you would like to follow for appraising the performance of a managerial employee?
- Discuss the concept of performance review. Explain how the performance review process can develop employees.

 $(2 \times 6 = 12 \text{ weightage})$ 

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