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FOURTH SEMESTER M.B.A. DEGREE EXAMINATION, JUNE 2015

(CUCSS)

BUS 4EH 04-MANAGEMENT OF TRAINING AND DEVELOPMENT

(2013 Admissions)

Time: Three Hours

Maximum: 36 Weightage

Part A

Answer all the questions.

Each question carries 1 weightage.

- 1. What is HRD? Explain the meaning and significance of HRD.
- 2. Define learning. Explain any two purpose of learning.
- 3. Distinguish between the terms training and development.
- 4. Explain the difference between pedagogy and andragogy.
- 5. Name the various sources of data which can be used for training needs analysis.
- 6. Mention the various types of training and their importance.

 $(6 \times 1 = 6 \text{ weightage})$

Part B

Answer any six questions. Each question carries 3 weightage.

- 7. What is andragogy? Discuss the contribution of Malcolm Knowles to adult learning theory.
- 8. Explain the major challenges involved in training implementation.
- 9. Explain the three major types of on the job training.
- 10. What is the communication skills required for successful trainers? Mention the role of eye contact in communication.
- 11. Explain the meaning and significance of e-learning.
- What is the contribution of Donald Kirkpatrick to training evaluation? Explain his four level model of training evaluation.
- 13. Define social learning theory. Explain the principles of learning.
- 14. Describe the five categories of learned capabilities and Bloom's taxonomy of learning.

 $(6 \times 3 = 18 \text{ weightage})$

Turn over

Part C

Answer any two questions.

Each question carries 6 weightage.

- 15. Define social learning theory, Explain the principles of learning.
- 16. Training needs analysis involves time, effort and money. Justify the cost-benefit perspective of it.
- 17. Training and development is the heart of any business which cannot be outsourced. Discuss.

 $(2 \times 6 = 12 \text{ weightage})$