D 122447	(Pages : 2)	Name
		Reg. No

# SECOND SEMESTER M.Com. DEGREE (REGULAR/SUPPLEMENTARY) EXAMINATION, APRIL 2025

(CBCSS)

M.Com.

## MCM 2C 07—ADVANCED STRATEGIC MANAGEMENT

(2019 Admission onwards)

Time: Three Hours

Maximum: 30 Weightage

Answers should be written in English only.

#### Part A

Answer any **four** questions. Each question carries 2 weightage.

- 1. State the meaning of the term strategy.
- 2. What do you mean benchmarking?
- 3. What do you mean by Critical Success Factor?
- 4. Differentiate vision and mission?
- 5. What is six sigma?
- 6. What is retrenchment strategy?
- 7. Describe Strategic Intent.

 $(4 \times 2 = 8 \text{ weightage})$ 

#### Part B

Answer any **four** questions. Each question carries 3 weightage.

- 8. Discuss the approaches to strategic decision making.
- 9. Examine the ethical consideration in strategic planning.
- 10. Discuss reasons for failure of Joint Ventures.

Turn over

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- 11. Discuss Michael Porter's five forces model.
- 12. Elucidate the challenges to strategic management.
- 13. Explain the characteristics of a good vision statement.
- 14. Discuss organisational redesign.

 $(4 \times 3 = 12 \text{ weightage})$ 

### Part C

Answer any **two** questions. Each question carries 5 weightage.

- 15. Briefly discuss the different types of strategies.
- 16. Discuss the various types of strategic control.
- 17. Explain the various approaches to implementation of strategy.
- 18. What is resource allocation? Discuss the means of resource allocation.

 $(2 \times 5 = 10 \text{ weightage})$